

**HEALTH AND WELLBEING BOARD
EXECUTIVE SUMMARY SHEET**

DATE:	10 th June 2020
TITLE OF PAPER:	Single Strategic Commissioner for Shropshire & Telford and Wrekin CCG – Update Report
EXECUTIVE RESPONSIBLE: Contact Details:	David Evans, Accountable Officer, NHS Shropshire CCG and NHS Telford and Wrekin CCG Ext: Email:
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CCG OBJECTIVE:	All CCG Objectives
<input checked="" type="checkbox"/> For Discussion <input type="checkbox"/> For decision <input type="checkbox"/> For performance monitoring	
EXECUTIVE SUMMARY	<p>The purpose of this report is to provide an update on the application process for creating a single strategic commissioner across Shropshire and Telford and Wrekin.</p> <p>The Health and Wellbeing Board is asked to note that the application for dissolution of the two existing CCGs and proposal to create a single CCG from April 2021 was made on 30th April 2020.</p>
FINANCIAL IMPLICATIONS:	Future working arrangements will impact on future resources required by the CCG's
EQUALITY & INCLUSION:	The CCGs have commissioned Equality Impact Assessments on the workforce of both CCGs and of the populations the CCGs serve.
PATIENT & PUBLIC ENGAGEMENT:	<p>Public engagement forms part of the Communications and Engagement Plan for the programme.</p> <p>The Engagement Report for the proposal to create a single CCG in April 2021 is attached for information.</p>
LEGAL IMPACT:	In proposing the dissolution of the existing two statutory bodies and the creation of a new statutory body across the whole footprint, the CCGs will be required by NHS England to follow a prescribed application process for authorisation.
CONFLICTS OF INTEREST:	None specifically linked to this paper

RISKS/OPPORTUNITIES:	A risk register for the programme is in place and monitored by the Joint Executive Group.
RECOMMENDATIONS:	<p>The Health and Wellbeing Board is asked to:</p> <ul style="list-style-type: none">• Note the actions taken to date on creating a single strategic commissioner for Shropshire and Telford and Wrekin.• Note the feedback outlined in the Engagement Report attached.

Telford and Wrekin Health and Wellbeing Board Meeting 10th June 2020

Single Strategic Commissioner for Shropshire and Telford and Wrekin – Update Report

David Evans, Accountable Officer, NHS Shropshire and NHS Telford and Wrekin CCGs

1.Introduction

1.1 At its meeting held on 14th May 2019, the Telford and Wrekin CCG Governance Board agreed to support the dissolution of both CCGs and the formation of a single strategic commissioning organisation for the Shropshire, Telford & Wrekin footprint. It also supported recruitment of a single Accountable Officer across both CCGs and the establishment of a single management team, whether an early application to NHS England for establishment of a single CCG was accepted or not.

1.2 On September 17th both CCG memberships supported this proposal and an application was formally made to NHS England/NHS Improvement on 30th September to dissolve the two existing CCGs with a view to creating a single CCG from April 2020.

1.3 An NHS England panel meeting was convened by the regional team to consider the application in more detail on 11th October 2019 with the outcome that the application was unsuccessful, mainly due to lack of time to develop some of the key evidence to a sufficient level, to satisfy the criteria used to judge the application by NHS England.

1.4 Since October 2019 the CCGs have undertaken significant work on developing the proposal to create a single CCG culminating in the Governance Board's support to make another application on 30 April 2020, with a view to a single CCG being created in April 2021. This report seeks to provide the Health and Wellbeing Board with a further update on progress in moving towards becoming a single strategic commissioner with NHS Shropshire CCG and in making a re-application to NHS England/Improvement on 30th April 2020.

2. Report on progress of the programme

2.1 The NHS England/NHS Improvement have supported the CCGs to make a further application earlier than the normal deadline of September 2020, as they believe our application can be enhanced to meet the 10 application criteria in full, if we continue to work at pace. We have agreed with NHS England the following new timescale for re-application and the programme timelines have been amended accordingly:

- Final submission of revised application evidence - 30th April 2020
- Regional NHS England/NHS Improvement panel – 3rd June 2020
- National NHS England/NHS Improvement Committee – July 2020
- Creation of a new single CCG – April 2021

The Health and Wellbeing Board are asked to note that regional scrutiny of the application will take place as a panel meeting on 3rd June 2020 to then proceed to the national committee a date for which has not yet been confirmed.

2.2 As part of NHS England's commitment to supporting both CCGs through this process and acknowledging their feedback from the panel process, two national merger leads on Organisational Development/HR and Strategy had been asked by NHS England/NHS Improvement to provide support to the programme in relation to the next steps required on Organisational Development and further support on developing the Commissioning Strategy. The involvement of these national leads has now ended but has resulted in the draft Commissioning Strategy being further enhanced with more detail on the approach the single CCG will take to utilising population health management, refining our proposed operating model and being clearer about what we will commission in the future and in what way. The Organisational Development Plan has also been enhanced with a series of actions agreed to scope further pieces of work on clinical leadership, a Board Development programme, and a talent management process now included in the plan.

2.3 Public engagement on the proposal to create one single CCG across Shropshire, Telford and Wrekin was undertaken from late January to February 2020 with a public engagement launch event taking place on 24th January in Shrewsbury. In addition this was supplemented with a hard copy and online survey and pop ups at Oswestry Library, Darwin Shopping Centre Shrewsbury, Ludlow Library, Park Lane Centre Telford, Telford Shopping Centre and Tesco Supermarket Wellington. Feedback from the launch event has been shared with participants and all engagement feedback, whether through face to face discussions or via the survey has been collated in an Engagement Report which forms part of the application submission and which is attached for information to this report. The Engagement Report has been shared with Healthwatch for their comment, and has now been published on both CCGs websites and distributed to those that participated in the engagement exercise and expressed an interest in receiving the engagement output. There were 71 survey responses received together with feedback from the Engagement Workshop and pop-ups. Generally those that responded from both Shropshire and Telford and Wrekin were in support of the proposal. The key headline feedback of concerns received can be summarised around five areas:

- Local voice, is lost by the creation of a bigger CCG
- Fear that particular population needs will become invisible in a larger geography i.e. deprivation in Telford and Wrekin and rurality in Shropshire.
- Fear that local delivery and local partnerships will be abandoned/lost within a geographically larger CCG
- Fear that the benefits hoped for will not materialise
- Fear that talented staff will be lost in the transition

2.4 The management of change process to create one single staffing structure for senior managers and staff had started with Directors appointed in December 2019. However, due to the Covid 19 response both CCGs have placed the staff management of change process, which had begun on hold, until earliest September 2020.

2.5 The highest risks to the programme are currently; developing a financial plan that will meet the NHS England criteria for the application process, the continuing impact of Covid 19 and the delay in proceeding with the planned staff management of change process.

2.6 Work has continued to develop the financial plan for the new single CCG, however this has been challenging as much of the content and modelling continues to be dependent on the parallel work to develop a sustainable financial plan to support the local Long Term Plan, which has not yet be approved by NHS England/Improvement. Discussions have taken place with NHS England/Improvement on a way forward which has enabled a finance plan to be submitted.

2.7 Following the last CCG Governance Board meeting in March, drafting of a new Constitution for the CCG that will align with a similarly drafted Constitution for Shropshire, has been completed and agreed by both memberships for adoption. This has been followed by completion of a management of change process for existing Governing Body members on both CCG Boards during April. An election process of shared GP/Health Care Professional Governing Body members to both CCG Boards was completed in May with the following individuals elected to the joint 6 Governing Body roles:

Elected from Telford and Wrekin CCG membership:

- Mrs Rachael Bryceland, Advanced Nurse Practitioner, Stirchley Medical Practice
- Dr Adam Pringle, GP, Teldoc
- Ms Fiona Smith, Advanced Nurse Practitioner, Shawbirch Medical Practice

Elected from Shropshire CCG membership:

- Dr Michael Matthee, GP, Market Drayton Medical Practice
- Dr John Pepper, GP, Belvidere Medical Practice
- Dr Julian Povey, GP, Pontesbury Medical Practice

This will be followed by election of a Joint CCG Chair and recruitment of other jointly appointed Governing body members in June and July 2020, with a view to having newly appointed Governing bodies for both CCGs for the beginning of August 2020.

3. Recommendations

The Health and Wellbeing Board is asked to:

- Note the actions taken to date on creating a single strategic commissioner for Shropshire and Telford and Wrekin.
- Note the feedback outlined in the Engagement Report attached.